



April 9, 2007

Dr. Thomas Tarpley
10736 Renner Road
Woodsboro, MD 21798

Dear Dr. Tarpley,

Thank you for taking the time to speak with me the other day in reference to helping us secure financial sponsorship for the VFW Golf tournaments as well as your interest in our 3rd Annual Golf tournament.

We will have several wounded veterans that have been injured in either Iraq or Afghanistan playing in these tournaments. We sincerely appreciate any assistance your organization or others you know of that might be able to assist in our efforts to put on first class tournaments.

I founded Operation Second Chance after I started visiting the wounded soldiers and marines from the current conflicts. It was then that I discovered the need to help so many families. I currently work full time and then go to Walter Reed at least 5 to 6 days a week after work to visit and offer any assistance that I can to those that have sacrificed and suffered so much during OIF/OEF.

Operation Second Chance is a 501 (c) 3, non profit organization. We provide much needed financial support to the families over and above what the Government provides as well as day to day morale support to them while they are here recovering. I would love to talk to your group and answer any questions they may have regarding the mission that I am so passionate about. Caring for this new generation of veterans is the best part of my day. Please let me know if this is something you would be interested in having me do.

Thank you again for your interest. I eagerly look forward to hearing from you.

Respectfully yours,

A handwritten signature in blue ink that reads 'Cindy J. McGrew'.

Cindy J. McGrew
President & Founder

Operation Second Chance, Inc., 22708 Birchcrest Lane, Clarksburg, MD 20871 Ph. 301.938.2834
Visit Operation Second Chance, Inc. online at www.operationsecondchance.org



Mission Statement

- To aid in the recovery and rehabilitation of wounded service men and women.
- To assist in the modification of housing to accommodate disabled veterans.
- To assist the families of wounded service men and women.
- To facilitate the transition of wounded service men and women back into civilian society.

About the Organization

Cindy McGrew began a mission of hope in September 2004. At the time, Mike Russo, now vice president of Operation Second Chance (OSC) was stationed in Iraq as an International Police Advisor. Cindy read updates on his unit through the Stryker News website. When Cindy learned about soldiers from the SBCT that had been wounded and were being transferred to Walter Reed Army Medical Center (WRAMC), she wanted to help. She corresponded with the families to offer her support and assistance. Cindy went to WRAMC, met with the injured soldiers and their families and realized the need for daily assistance to all wounded veterans. The mission of OSC began with Scott Thorne, Mike Oreskovic and Travis Majors.

Cindy began visiting families at the request of the other wounded veterans she had met during her daily visits. Soon, word spread throughout the hospital and outpatient facilities - the time had come to recruit help for assistance with her endeavors.

Debbie and Alaina Sacramo joined Cindy in her daily visits to the hospital in November 2004. The three would visit with heroes and their family members, picking up groceries, clothing and any other essential items that were needed to make their stay more comfortable. Beyond immediate needs, they also provided play pens for families with children, took food orders from local restaurants and brought in movies and handheld DVD players to provide entertainment. Friendships began to develop with the wounded veterans and their family members, making the trip to WRAMC part of their daily routine.

During December 2004, Sue Harrington helped facilitate the Boxes for Heroes campaign which later evolved into the ongoing Care Packages for Heroes program. All four women reached out to their families, friends, coworkers and communities for donations to assemble the care packages. The boxes were filled with snacks, magazines, hygiene items and clothing. Each box was hand delivered to the wounded heroes at Walter Reed during the holiday season.

In March 2005 it became evident that this simple mission among four women could become something much larger than any of the individuals involved imagined. Ride Allegheny offered a fundraiser for the wounded heroes, Freedom Ride 2005, thus creating the need for a non-profit organization. The foundation for Operation Second Chance, Inc. was thus established in March 2005. OSC received 501 (c) 3 status, effective March 16, 2005.

As the organization has grown over the years, additional board members were added to support the mission of OSC. Shelly Harlow, Mike Russo, Bob McKee, Angela McKee, Frank Mielenz and Kathleen Quinn all provide support to the organization.



Services Provided

Assistance

Daily visits to Walter Reed Army Medical Center
Transportation
Visits to Bethesda Naval Hospital
Postage and mailing of personal items
Groceries and necessary items
Care packages mailed to deployed troops
Care packages delivered to wounded troops
Host families for holidays throughout the year
Clothing, shoes, coats, etc.
Pack and Plays for families with small children

Financial Assistance

Financial Grants to individuals and families in need
Home modification, renovation and construction projects
Airline and train tickets
Aid with mortgage payments and bills
Furniture, appliances, generator and other housing items
Reconciling debt collection
Vehicle maintenance and payments
Gas cards for families requiring travel
Handicap assistance items
Moving assistance
Christmas gifts for families

Entertainment

Concerts, shows, circus, performances
Amusement parks, zoos, aquariums
Dining out for breakfast, lunch and dinner
Tours of Washington, D.C. and other historic areas
Medieval Times Dinner Theater
Fishing trips
Sporting events (professional and collegiate)
Game systems and games
Portable DVD players and DVD movies
Birthday parties
Events with celebrities
Meet and greets with celebrities
Formal events and fundraisers
Cruise to the Bahamas
Movie nights
Shopping trips



Board Introduction

President and Founder

Cindy McGrew

Cindy is a Senior CSA with Smith Barney in Gaithersburg, MD. She lives in Clarksburg, MD and is a mother of four. She loves riding her Harley whenever she can. Cindy began this mission of hope when her friend Mike Russo deployed to Iraq as an International Police Advisor. She demonstrates her love for our country, pride in being an American and a huge respect for those serving in the military.

cindymcgrew@operationsecondchance.org

Vice President

Mike Russo

Mike is a Sgt with the Montgomery County Police Department with 19 years on the Police Force. He served as an International Police Advisor with DynCorp International in Iraq for a year tour and received several Certificates of Appreciation from the Military Police. Operation Second Chance was founded when Cindy read about soldiers from the Stryker Brigade Combat Team that Mike was attached to that were injured.

mikerusso@operationsecondchance.org

Web/Marketing Director

Alaina Sacramo

Alaina is a 2003 graduate of Clemson University and is the Manager of Industry Services for PMMI in Arlington, VA. She is also a coxswain for the Potomac Boat Club in Washington, D.C. She began visiting wounded heroes simply to make sure they had someone to talk with and keep them company as they recovered at WRAMC. alainasacramo@operationsecondchance.org

Business Operations Director

Bob McKee

Bob began volunteering with Operation Second Chance in December of 2005 after meeting Cindy at a fundraising event. He is a computer architect with Perot Systems Government Services. He currently lives in Germantown, MD with his wife Angela. They both have a sincere desire to assist the military's bravest that have served and sacrificed to help preserve our country's freedom.

bobmckee@operationsecondchance.org

Secretary

Debbie Sacramo

Debbie is a Senior CSA with Smith Barney in Gaithersburg, MD. She too is a mother of four and lives in Poolesville, MD. She began visiting wounded heroes with Cindy, bringing them groceries, clothing and anything else they needed upon their arrival. She enjoys visiting those with family too far away to stay at WRAMC. debbiesacramo@operationsecondchance.org

Board Introductions Continued...

Operations Manager

Frank Mielenz

Frank is a Real Estate Settlement Officer and has one daughter. He grew up in Kensington, MD, graduated from the University of Maryland and now lives in Darnestown, MD. Frank met Cindy in December 2005 and began to volunteer. He finds it extremely rewarding to work with those who are serving and have served so bravely for him and our country.

frankmielenz@operationsecondchance.org

Outreach Volunteer Coordinator

Angela McKee

Angela has volunteered with Operation Second Chance since December 2005. She is a district manager and lives in Germantown, MD. Angela and Bob met Cindy while attending an OSC fundraiser. They both have a sincere desire to assist the military's bravest that have served and sacrificed to help preserve our country's freedom. angelamckee@operationsecondchance.org

Military Personnel Contact

Shelly Harlow

Shelly is a Certified Addictions Counselor at the Kolmac Clinic in Silver Spring, MD. She is the mother of two boys, one of whom recently returned from a deployment to Iraq with the Stryker Brigade Combat Team. She began visiting heroes at WRAMC while her son was in Iraq, to feel connected to him and all heroes in harm's way. shellyharlow@operationsecondchance.org

At this time, all board positions are volunteer positions. Individuals are not paid for their time or services provided to OSC. Each board member holds a full-time position outside of their efforts with OSC.



Annual Fundraisers

Golf Tournament

Each October, Operation Second Chance (OSC) hosts a golf tournament in Montgomery County Maryland. Up to 34 foursomes participate, including wounded veterans from Walter Reed Army Medical Center (WRAMC). Sponsorships are available to supplement costs for food, beverages, golfing fees and prizes. The day of golfing ends with a group lunch for all the players, wounded veterans and OSC staff.

Freedom Ride - Ride Alleghany

The Freedom Ride in 2005 initiated the filing for 501 (c) 3 status for OSC. Cyclists with Ride Alleghany offered to raise money through sponsorships to benefit wounded veterans. The ride begins in Pittsburgh, Pennsylvania and ends in Gaithersburg Maryland, spanning over 380 miles in four days. At the completion of the ride, participants are greeted by wounded veterans and family members at Smokey Glen Park for an old fashioned barbeque.

Marine Corps Marathon

Runners are able to join the Operation Second Chance Marathon Team, a charity partner with the Marine Corps Marathon. Runners are required to raise \$2,000 for the benefit of the organization. Training schedules and programs are available for participants to work together leading up to the race. In 2006, 24 runners represented the OSC team including soldiers deployed in Iraq at the time of the race.

Adopt A Hero Program

Families and organizations may adopt a hero, a hero's children or their entire family for the holiday season. OSC receives applications from wounded veterans and their families, both from WRAMC and their current homes. OSC also collects applications from organizations and families from across the country. Wounded veterans are matched up with organizations and families based on their needs for the holiday season. Board members and volunteers pick up all gifts and hand deliver the items before the holidays. The wounded veterans are given the names and addresses of the families and organizations that provided assistance to say thank you as well as establish a relationship, if desired.

Care Packages for Heroes

OSC collects care package items from across the country for distribution to wounded veterans recovering at WRAMC. OSC has an established list of items that is available on the website or by request. Upon receiving the various items, board members and volunteers assemble care packages based on specific needs of the wounded veterans. All care packages are hand delivered by OSC board members.

Montgomery County Fair

In 2006, OSC reserved space at the Montgomery County Fair in Gaithersburg, MD. OSC raffled off a donated gazebo to an individual attending the fair. In addition, OSC t-shirts were sold. Ideas are currently being generated for 2007.

Additional Fundraisers

Organization and communities throughout the nation have organized fundraisers to benefit OSC. Such fundraisers have included golf tournaments, soldier appreciation dinners and luncheons and care package drives.



Testimonials

Below are notes and messages from wounded veterans and families Operation Second Chance (OSC) has assisted over the years as well as individuals board members have met at various fundraisers and events.

Operation Second Chance, has been providing support to wounded service members and their families for almost two years, and really has made a difference in their lives. Countless hours spent with the service members, countless \$\$ spent for the well being and quality of life improvements that our injured Heroes need to help restore some semblance of normalcy in their lives.

Now, we look forward, and realize the grand design that Cindy McGrew has now made us a part of. You see, I am one of these wounded service members whose life was forever changed.... I am not alone, and through OSC, I have been able to help my brothers, and sisters in arms. I now have a sense of purpose, and will gladly spend the rest of my days seeking out veterans.... veterans of all wars and veterans of all forms of injuries. I now know I have somewhere to place my energies. The American way of life demands that we start to take responsibility for our veterans from a communal standpoint, the government cannot do it all....these heroes are our fathers, mothers, sisters, brothers, grandparents, cousins, friends....need I go on? We as a nation in times past have come together in times of need.... We have a golden opportunity to heal the psychological wounds of all wars past, and to teach all those in our nation who do not understand the sacrifices made by our service members to appreciate and respect the true heroes of our country. It is time to stand and take these tasks upon ourselves as communities, cities, and Americans!!

Respectfully,

SSG Dale I. Beatty NCARNG (ret)

Operation Second Chance has played an integral part in our family's recovery of my husband's injury. John was injured on November 9, 2004. I was with him, by his side, from the beginning in Germany. Our two small children, Alyssa and Pearson, did not meet up with us until a month later. I can't remember the first visit from Cindy, because there were so many. While John was in the hospital, she visited us with her friends and children. She always had a smile on her face and we looked forward to her visits. My son was a little over a year old when we got to Walter Reed. He was not walking at the time, crawling around everywhere! I was so thankful when Cindy and OSC brought us a pack'n play for the hospital. I was terrified to have him crawling around the hospital floors. It allowed the family to spend more time with daddy while he was an inpatient.

Her help didn't stop when we became an outpatient. She continued to check up on us, to see if we needed anything. She also kept our children for a week, so John and I could go on a Disabled Winter Sports Clinic in Aspen, Colorado. It was our first time together...away from the hospital, since John was injured. (Much less, since he left for Iraq in March of 2004.) OSC has continued to provide entertainment and family outings such as Medieval Times, Disney on Ice, Capitals Hockey games, and "Friday Night" Dinners!

It was our FAMILY that was injured. Cindy McGrew, Operation Second Chance and God has given our family a "second chance"!

Have a Blessed Day!!

Pam Keith

Continued...

Testimonials

Operation Second Chance is a great moral building organization. Ms. Cindy McGrew has given me many of healthy options to take up my time and the time of many of my buddies. While I was in the hospital she brought me massaging pillows to help with phantom pain that I had received. And a PSP to help kill the time I had in between surgeries. I feel if I hadn't had the great many things that people have done for me it would have made for a very boring and uneventful recovery. Thank you for all you do.

Matthew Pennington

I can't say enough what an excellent program Operation Second Chance is. During my nearly two year long stay at Walter Reed, I have taken advantage of several Operation Second Chance events, to include a golf tournament, a concert, and a dinner show. The ability for me and my family to get out of the hospital environment and into the community doing "normal" things again really boosts my confidence and allows my family and I to take more steps forward on the road to recovery.

Additionally, the people I have met through OCS are exceptional. We have made lifelong friends with other patients, family members, and concerned supporters. It is truly a moving experience to sit down with a fellow soldier and share our stories of injury followed by recovery. It provides us patients with a shoulder to lean on and a true sense that things will get better. It also gives the family members a chance to share experiences and learn from one another how to make the healing process an easier one.

Finally, I cannot express enough my gratitude to those who have made this program possible. To everyone who has contributed in any way to Operation Second Chance you have my deepest and sincerest thanks. Thank you for your support, your dedication and your patriotism. You make our lives better every day.

Thank you.

CPT Rob Taber

Nick and I can't thank you enough for your generous financial assistance. You've lightened my worries about meeting my mortgage payments.

While Nick and I find ourselves in a humbling situation and ask for your help, we are so thankful we were referred to you by Dale. You've treated us with dignity and kindness. It is so evident how many lives you've touched by the number of people taking and waiting for their turn to talk to you. Your love and zeal to help soldiers and their families is truly inspiring. May God continue to bless you and your organization.

Sincerely,

Nick & Faye Firth

Cindy, I can't thank you enough for the kind attention you give Andrew and the other injured soldiers and marines. You are specially gifted for this difficult task. And you are willing to sacrifice your time to use your talents in this way. May God bless you richly!

Love from the Kinard klan,

Mary

My wife and I were privileged to meet Dan and Luke on the McGraw country cruise at the end of January '07 almost as soon as we boarded the ship. They started out by kidding me about my pink striped shirt and I asked them if they were a couple. Well, that started the back-and-forth throughout the cruise and let me tell you, they both added to the blast my wife and I had during those short few days.

I can't tell you how much I appreciate what you are doing for these guys. To be wounded like they were and to have the awesome attitudes they had was truly an inspiration for us and anyone we talked to about these guys. You, Cindy, and your organization are to be commended for what you're doing and your efforts will not go unrewarded. It really makes me proud to be an American.

God Bless You. Our best wishes for your future efforts at making life enjoyable for our wounded troops.

Duane And Sherry Guengerich

P.S. If you would, please tell them 'Gator' says hey and if they would e-mail me back I would be honored. Oh, and also please tell them 'GO GATORS'!!